

**ANNUAL
BUSINESS PLAN
AND BUDGET**

2026 / 2027

Table of Contents

About Eastern Health Authority	3
Vision.....	3
Mission	3
Constituent Councils	3
Key Statistics	4
Developing our Annual Business Plan	4
Towards 2033 Strategic Priorities	4
Strategic Influences.....	5
Annual Business Plan Overview	6
Summary	6
Strategic Priority 1 – Deliver great public and environmental health services	7
Strategic Priority 2 – Grow our immunisation programs.....	10
Strategic Priority 3 – Strengthen food safety practices across our region	13
Strategic Priority 4 – Govern well and demonstrate leadership within the public health sector	15
Budget Overview	18
Funding the Annual Business Plan	19
Sources of Operating Revenue	19
Expenditure Breakdown	19
2026-27 Budget.....	20
Statement of Comprehensive Income	20
Statement of Cash Flows	21
Statement of Financial Position	22
Statement of Changes in Equity.....	23

About Eastern Health Authority

Eastern Health Authority (EHA) is a regional subsidiary established under the Local Government Act 1999. Located in Adelaide's eastern and inner northern suburbs, EHA has a long and proud history of protecting the health, safety and wellbeing of these communities currently comprising approximately 173,603 residents.

Vision

To protect and enhance the health, safety and wellbeing of our region.

Mission

To be a trusted leader in providing evidence-based services, advice and advocacy on public health protection on behalf of our Constituent Councils.

Constituent Councils

- City of Burnside
- Campbelltown City Council
- City of Norwood Payneham and St Peters
- City of Prospect
- Town of Walkerville.

Guided by the functions and powers outlined in its Charter, EHA provides centralised service delivery and operates as the “combined environmental health department” of each council in the region.

EHA's success is built on our singular and dedicated focus on public and environmental health, specialist and passionate staff, and strong and open relationships with our Constituent Councils. EHA also effectively advocates on public health matters as a united regional voice.

The approach represents outstanding value for money for ratepayers and means our communities enjoy the highest standards of environmental health services, which continue to evolve, but generally include:

- Inspection and regulation of food premises
- Immunisation
- Hygiene and sanitation control
- Monitoring and regulation of communicable and infectious disease
- Licencing and monitoring of Supported Residential Facilities (SRFs).

EHA's services are delivered by a small and highly skilled team and overseen by a Board of Management comprised of two representatives from each of the Constituent Councils. EHA is funded by contributions from Constituent Councils, service delivery income and grant revenue.

Key Statistics

Population Served	173,603
Staffing	25 Staff (18 FTE)
Number of Inspections Undertaken	1,811
Number of Immunisations Administered	19,673
Total Budget	\$3,114K
Grant Funding Received	\$265K
User Income Generated	\$336K
Constituent Council Contributions	\$2,281K

Developing our Annual Business Plan

EHA has developed an Annual Business Plan (ABP) and Budget that outlines its objectives and activities for the upcoming financial year, specifying its financial requirements and how it will measure and monitor performance.

The ABP is aligned to our strategic priorities as set out in our *Strategic Plan – Towards 2033* and demonstrates our commitment to good governance and fulfilling our responsibilities as outlined in our Charter.

Towards 2033 Strategic Priorities

1. Deliver great public and environmental health services
2. Grow our immunisation programs
3. Strengthen food safety practices across our region
4. Govern well and demonstrate leadership within the public health sector



Strategic Influences

The environment in which EHA and our Constituent Councils operate is always changing. When preparing the ABP, EHA has considered the key influences that we need to be aware of and respond to throughout the next 12 months.

The major external factors that we have taken into consideration in the preparation of our ABP are summarised below through a PESTEL analysis.

P Political	• Changes in state and local government focus, direction and policies • Changes to service expectations.
E Economic	• Labour costs and Enterprise Agreement obligations. • Service and Programming changes. • Stable school immunisation programming.
S Social	• Community attitudes to vaccines. • Community expectations of environmental health. • Community attitude towards compliance.
T Technological	• Increased functionality from enhanced immunisation database. • Data collection and analysis. • Online services and information provision.
E Environmental	• Environmental health impacts of a changing climate. • Increased risk of emergency events from a changing climate. • Disease from pests.
L Legal	• Public health legislation and regulations (including reporting). • Training and compliance requirements. • Registration and licensing systems.

Annual Business Plan Overview

Summary

Strategic Priority	Supporting Actions
Priority 1 Deliver great public and environmental health services	1. Continue to update EHA's wastewater register and communicate key information regarding service schedules to affected properties and updates accordance with the SA Public Health (Wastewater) Regulations 2013. 2. Create a set of public health templates for EHO's to use when investigating public health complaints and communicating findings and required actions to businesses and residents. 3. Continue to provide feedback to SA Health on the review of Public Health Regulations review as required. 4. Commence the review and update of EHA's Emergency Public Health Management Plan.
Priority 2 Grow our immunisation programs	5. Increase awareness of EHA's public immunisation clinic program by leveraging the various communication channels including use of EHA's and council's social media platforms, community newsletters, and other local advertising channels, to reach a wider audience. 6. Continue to uphold strong governance and ensure the successful delivery of EHA's public clinic immunisation program, fully aligned with the National Immunisation Program (NIP) Schedule. 7. Deliver the School Immunisation Program (SIP) in accordance with the SA Health Service Agreement contract. In partnership with SA Health, develop and distribute communication toolkits for schools and families to facilitate clear and effective information sharing. 8. Develop a business case for providing immunisation services to non-Constituent Councils, based on available opportunities. 9. Explore additional opportunities within the community to promote EHA's services, such as partnering with local organisations, utilising local media platforms.

Strategic Priority	Supporting Actions
Priority 3 Strengthen food safety practices across our region	10. Review and update the food business ‘Welcome Pack’ to provide up to date and relevant information for new food business. 11. Diversify the delivery of food safety training materials through social media and face to face training. 12. Undertake a performance evaluation of food safety inspection practices provided by EHA.
Priority 4 Govern well and demonstrate leadership within the public health sector	13. Revise Annual Business Plan Structure to align with EHA Strategic Plan – Towards 2033. 14. Distribution of targeted quarterly performance reports for Constituent Councils to supplement Board reports. 15. Deliver upon request a presentation highlighting strengths and benefits of centralised service delivery model for Constituent Council Elected Members. 16. Workplace Health and Safety (WHS) Performance – Effectively identifying and mitigating workplace hazards to ensure the health, safety, and wellbeing of employees, with measurable outcomes.

Strategic Priority 1 – Deliver great public and environmental health services

Outcomes and Key Performance Indicators

Outcome	KPIs
1.1 The health and safety of our communities is strengthened through our environmental health services.	- EHA meets at least 95% of public health inspection requirements in accordance with legislation and adopted service standards. - At least 90% of public health complaints are acknowledged within 48hrs and investigated within EHA’s adopted service standards.
1.2 Residents and businesses take action to reduce public health risks because of our proactive communications and education.	100% of public pools and spas receive communication regarding communicable diseases prior to the summer season. - Use EHA’s social media platforms to publish five posts including public health messaging. - Distribute public health communication / education material targeted to residents and or businesses three times a year or as required by SA Health for Constituent Councils to publish.

1.3 Actively engaging with other organisations results in wider and more effective efforts to manage public health risks across the region.	• Continue to actively attend all scheduled State Interagency Hoarding and Squalor Network Meetings. • Host at least two information sessions for new Constituent Council employees to communicate EHA's service provisions.
1.4 Resilience to climate and emergency risks across our region is strengthened through the delivery of our public and environmental health services.	• Attend and participate in all Scheduled Eastern Adelaide Zone Emergency Management Committee meetings. • Participate in at least one business continuity or emergency management plan exercise each year, or as requested.

Core Services

EHA is committed to delivering the following core services in support of achieving its Strategic Priorities and Supporting Outcomes:

- Comply with relevant legislation and reporting requirements in undertaking assessments and investigating complaints to ensure appropriate standards are met in regulated premises:
 - Public swimming pools and spas
 - Cooling towers and warm water systems
 - Personal care and body art
 - Onsite wastewater management systems
- Deliver multi-agency responses to public health enquiries and complaints within the built environment that give rise to public health risk.
- Provide information, advice and resources to households and businesses to assist with the management of public health risks.
- Contribute to and promote inter-agency management of residents impacted by hoarding and squalor.
- Develop, maintain, and distribute a comprehensive range of health education and promotion material to educate the community and promote good public health supporting areas of focus identified by SA Health.
- Assess applications under the Supported Residential Facilities legislation and undertake inspections and investigations to ensure residents receive an appropriate level of care.
- EHA conduct unannounced audits of all single license and non-dual Support Residential Facilities each year.
- Liaise with Constituent Councils and Eastern Adelaide Zone Emergency Management Committee to ensure integration of emergency management arrangements.
- Provide public and environmental health information to the community and businesses during emergencies to minimise public health consequences of emergency events.
- Actively collaborate and participate in the State Inter-agency Hoarding and Squalor group (SAHSN).

Supporting Actions

Supporting Actions	Why this matters?	Strategic Alignment
1. Continue to update EHA's wastewater register and communicate key information regarding service schedules to affected properties and updates accordance with the SA Public Health (Wastewater) Regulations 2013.	Maintaining an up-to-date wastewater register is essential to ensure these systems can be monitored. Using the information gathered allows for communication to be made regarding maintenance and how to identify public health risks that arise from wastewater systems on their property.	1.1 1.2
2. Create a set of public health templates for EHO's to use when investigating public health complaints and communicating findings and required actions to businesses and residents.	Templates encourage a consistent approach to investigation and ensure that the community is receiving clear and correct information regarding management of public health risks.	1.1 1.2
3. Continue to provide feedback to SA Health on the review of Public Health Regulations review as required.	EHA's key responsibility is to administer the Public Health Act and its associated Regulations. Providing feedback to the review of the Regulations enables EHA to address what is working well and areas of change to enable these legislative tools to be effective to ensure residents are provided with a safe and healthy lifestyle.	1.1
4. Commence a review and updating of EHA's Emergency Management Plan.	A new Local Government Emergency Management Framework and Council Management Policy Template has been released. Updating EHA's Emergency Management Plan will strengthen clarity, consistency and safety in how EHA prepares for emergency management activities.	1.4

Strategic Priority 2 – Grow our immunisation programs

Outcomes and Key Performance Indicators

Outcome	KPIs
2.1 Contribute to reducing the spread of preventable disease through effective immunisation programs that are delivered in accordance with legislation and standards.	• Annual public clinic performance evaluation completed. • Service surveys are completed at the conclusion of both the annual School Immunisation Program and the Workplace Flu Program. • Annually conduct an internal review to ensure immunisation services are being delivered in full compliance with relevant legislation and standards.
2.2 Our immunisation programs are highly valued and trusted by the community because they are accessible, efficient and client centric.	• At least 75% of public clinic bookings will be made online, improving convenience for clients. • All eligible students are offered vaccinations through the School Immunisation Program (SIP). • Clinic Timetable is annually reviewed in consultation with Constituent Councils. Timetable for the new calendar year is published by first week of December. • Host at least two information sessions for new Constituent Council employees to communicate EHA's immunisation service provisions.
2.3 More people are immunised, and EHA's revenue streams are further diversified, through new immunisation programs and activities that deliver a net benefit to Constituent Councils.	• Aim to reach a renewal rate of at least 60% for the Workplace Flu Immunisation Program.
2.4 Support advocacy with funders and regulators for improved funding to make our immunisation programs more sustainable.	• Continue to advocate as appropriate no reduction in the level of State Government funded provided to EHA to deliver immunisation services.

Core Services

EHA is committed to delivering the following core services in support of achieving its Strategic Priorities and Supporting Outcomes:

- Deliver the School Immunisation Program in alignment with the SA Health Service Agreement, ensuring the program meets all required standards and effectively serves the needs of students and the broader community.
- Ensure effective governance and delivery of a public health immunisation program in compliance with relevant legislation and EHA's adopted service standards.
- Promote and offer a professional Workplace Immunisation Program on a fee-for-service basis.
- Promote EHA's public immunisation clinic program in line with EHA's marketing strategies.

- Provide Constituent Councils with educational and promotional materials related to immunisation.
- Promote EHA's online booking system for immunisation appointments, improving accessibility and convenience for clients.
- Engage in discussions with SA Health and the Local Government Association regarding funding and support for the delivery of local government immunisation services.
- Annual Cold Chain audit and pharmaceutical refrigerator maintenance undertaken.
- Continued focus on conducting thorough catch-up immunisation history assessments to ensure individuals are up to date with their immunisations.

Supporting Actions

Supporting Actions	Why this matters?	Strategic Alignment
1. Increase awareness of EHA's public immunisation clinic program by leveraging the various communication channels including use of EHA's and council's social media platforms, community newsletters, and other local advertising channels, to reach a wider audience.	Raising awareness of EHA's immunisation services improves community access to timely, evidence-based vaccinations and helps increase overall immunisation coverage to a wider and more diverse audience, ensuring important information is accessible, visible, and trusted. This focus helps boost immunisation uptake, supports equitable access across different population groups, and strengthens overall community protection by reducing preventable disease risks.	2.2
2. Continue to uphold strong governance and ensure the successful delivery of EHA's public clinic immunisation program, fully aligned with the National Immunisation Program (NIP) Schedule.	Reviewing all required immunisation policies, ensuring they remain current, supports safe and consistent service delivery, and effectively reduces operational risks. Providing monthly updates on vaccine developments and the NIP keeps the team informed, and fully aligned with national requirements, ensuring they can deliver EHA's public clinic immunisation program safely, accurately, and to a consistently high standard.	2.1 2.2
3. Deliver the School Immunisation Program (SIP) in accordance with the SA Health Service Agreement contract. In partnership with SA Health, develop and distribute communication toolkits for schools and families to facilitate clear and effective information sharing.	Providing schools and parents with relevant information strengthens community confidence in immunisation and support high immunisation coverage rates.	2.1 2.2

4. Develop a business case for providing immunisation services to non-Constituent Councils, based on available opportunities.	Expanding EHA's services beyond the Constituent Council areas may strengthen the sustainability and community value of EHA's immunisation program long-term.	2.3
5. Explore additional opportunities within the community to promote EHA's services, such as partnering with local organisations, utilising local media platforms.	Expanding working relationships with local trusted organisations increases EHA's visibility within the local community and increases community confidence in EHA's services.	2.3

Strategic Priority 3 – Strengthen food safety practices across our region

Outcomes and Key Performance Indicators

Outcome	KPIs
3.1 Contribute to the control of preventable illness through the effective monitoring and enforcement of food safety standards in our region.	• Conduct at least 90% of required 'high risk' Priority 1 and Priority 2 food business inspections. • At least 90% of food complaints are responded to within 48 hours and investigated within EHA's adopted service standards.
3.2 Food businesses take action to reduce food safety risks because of our proactive communication and education, and relationship building.	• The average star given under the SA Health Food Star Rating Scheme is increasing annually. • At least 95% of all new food businesses sent an electronic EHA Welcome Pack following notification. • Provide at least three food safety training session annually. • Use EHA's social media platforms to publish at least five posts including food safety messaging. • Distribute food safety communication / education material targeted to residents and or businesses three times a year or as required by SA Health for Constituent Councils to publish. • Host at least two information sessions for new Constituent Council employees to communicate EHA's service provisions.

Core Services

EHA is committed to delivering the following core services in support of achieving its Strategic Priorities and Supporting Outcomes:

- Monitor and maintain a register of all food businesses operating within EHA's jurisdiction.
- Conduct routine food business assessments using an appropriate food safety rating tool to ensure compliance with the Food Act 2001 and Food Safety Standards.
- Undertake enforcement action in relation to breaches of the Food Act 2001 and Food Safety Standards and follow up actions to ensure compliance is achieved.
- Implement the voluntary SA Health Food Star Rating Scheme.
- Respond to food-related customer complaints in accordance with customer service standards and SA Health guidelines and maintain a register of all food related complaints.
- Respond to food recalls in accordance with SA Health recommendations.
- Engage with applicants and provide advice to Constituent Councils about development applications and the structural fit out of new food businesses.
- Assess risks, conduct safety assessments where required and provide educational materials for temporary food businesses and temporary events.

- Provide reports on food safety assessments investigations and actions to the Board, Constituent Councils and SA Health.
- Provide food safety training for food businesses within EHA's Constituent Council area.
- Collate food safety newsletters to be distributed to EHA's food businesses.
- Develop and maintain a comprehensive range of health education and promotion material on food safety related issues and in particular areas of focus identified by SA Health.

Supporting Actions

Supporting Actions	Why this matters?	Strategic Alignment
1. Review and update the new food business, 'Welcome Pack' to provide up to date and relevant information for new food business.	Providing businesses with relevant information encourages compliance with food safety standards. An updated information pack can provide necessary information for food businesses on fit out requirements, training, food safety practices to ensure they are aware of relevant food safety standards upon commencing their business.	3.1 3.2
2. Diversify the delivery of food safety training materials through social media and face to face training.	Requirements for training for food businesses have been updated in previous years with the introduction of Food Safety Standard 3.2.2A. This has impacted the way food businesses engage in training materials. Exploring alternative delivery methods for food safety training to meet current needs of food businesses can contribute to improved food safety practices.	3.2
3. Undertake a performance evaluation of food safety inspection practices provided by EHA.	The purpose of the evaluation is to identify opportunities to continually improve and maintain a high-quality food safety inspection that comply with relevant legislation.	3.1

Strategic Priority 4 – Govern well and demonstrate leadership within the public health sector

Outcomes and Key Performance Indicators

Outcome	KPIs
4.1 EHA is effectively governed in accordance with the EHA Charter and other legislation we operate under.	• No instances of non-compliance with the EHA Charter. • No instances of non-compliance with the reporting requirements to external bodies required by legislation. • Ongoing review and implementation as required of identified risk controls in the EHA Corporate Risk Plan.
4.2 EHA is valued by its Constituent Councils as a result of regular and two-way communication.	• Meet with Constituent Council nominated contacts at least four times per year. • Provide an Annual Report to Constituent Councils by 30 September. • All Constituent Councils participate in EHA's Annual Business Plan and Budget setting process.
4.3 EHA is known and trusted as a thought leader and effective advocate on public and environmental health matters.	• Written submissions on public health reform proposals are endorsed by the Board. • Attend meetings of the Environmental Managers Forum.
4.4 Systems and technology allow us to innovate, work more efficiently and achieve stronger public health and safety outcomes.	• Deliver planned system enhancements to Content Manager. • Complete WHS inspections onsite and offsite digitally and report to ensure compliance with a focus to improve safety monitoring. • Reduce preparation time with the introduce of Power BI for our immunisation clinic reporting. • Develop, test, and maintain a Business Continuity Plan to ensure critical operations continue during disruptions, measured by completion of annual testing and plan updates. • Complete a Records Management Review to ensure compliance and efficiency.
4.5 We provide a safe, healthy and rewarding work environment.	• Review and maintain WHS systems to ensure compliance and a safe workplace. • Conduct regular monitoring, with input from the Work Safety Committee, to identify areas for improvement and assess the effectiveness of safety and wellness initiatives.

- Promote a safe workplace through active Work Safety Committee oversight, minimizing notifiable WHS incidents, and ensuring completion of required WHS training.
- Provide annual health checks, skin clinics, and mental health sessions to support employee wellbeing, psychological safety, and resilience.

Core Services

EHA is committed to delivering the following Core Services in support of achieving its Strategic Priorities and Supporting Outcomes:

- Prepare and monitor a Long-Term Financial Plan.
- Monitor and maintain our Corporate Risk Plan.
- Make submissions on public health reforms on behalf of Constituent Councils.
- Compile and submit all periodic reports on EHAs activities required by legislation (Public Health Act, Food Act, Safe Drinking Water Act etc.).
- Explore the potential for the expansion of service provision to areas outside of current Constituent Councils.
- Foster team cohesiveness and support effective teamwork.
- Provide systems for a safe working environment with appropriate Work Health and Safety (WHS) practices in place.
- Provide professional development opportunities for staff and encourage membership of relevant professional organisations.

Supporting Actions

Supporting Actions	Why this matters?	Strategic Alignment
1. Revise Annual Business Plan Structure to align with EHA Strategic Plan – Towards 2033.	Constituent Councils have determined to adopt a new approach to public health planning in the next iteration. In response, EHA has developed its Strategic Plan – “Towards 2033”, which will guide our work beyond 2025, ensuring it remains strategically focused and aligned with council priorities.	4.1
2. Distribution of targeted quarterly performance reports for Constituent Councils to supplement Board reports.	Quarterly reports provide easily digestible performance data in a dashboard format, highlighting EHA’s high-level service delivery. This strengthens transparency and council engagement.	4.2
3. Deliver upon request a presentation highlighting strengths and benefits of centralised service delivery model for Constituent Council Elected Members.	Presentations demonstrate EHA’s value as a centralised provider, fostering strategic engagement, relationships, and understanding of public health service delivery.	4.2

4. Workplace Health and Safety (WHS) Performance – Effectively identifying and mitigating workplace hazards to ensure the health, safety, and wellbeing of employees, with measurable outcomes.	Effective identification and mitigation of workplace hazards to ensure legal compliance, reduced risk, and demonstrate EHA’s commitment to a safe, healthy, and rewarding work environment. Measuring performance and implementing improvements builds trust with employees, clients, and Constituent Council members.	4.4
--	--	------------

Budget Overview

EHA forecasts the following operating result for the upcoming financial year.

Operating result Deficit/Surplus/Breakeven (\$0)

A total of \$2,281,900 will be raised through contributions from Constituent Councils, which represents a 3.68 % increase in overall collective contributions when compared to the previous year.

Operating Activity	(\$'000s)
Total Income	\$3,114
Less	
Employee costs	\$2,199
Operating Expenditure	\$857
Depreciation	\$58
Net Surplus (Deficit)	\$0

The key assumptions and influences that have been used to prepare the 2026-27 Budget are summarised below.

- Generally, a business as usual approach
- CPI Adelaide – December 2025 - 3.3%
- Annual public sector wage growth – December 2025 – 4.0%
- Current Enterprise Agreement expires 30 June 2026
- No Changes to the 2026 or 2027 School Immunisation Program

Budgeted Financial Statements can be found on pages 20 - 23 and consist of:

- Statement of Comprehensive Income
- Statement of Financial Position
- Statement of Cash Flows
- Statement of Changes in Equity.

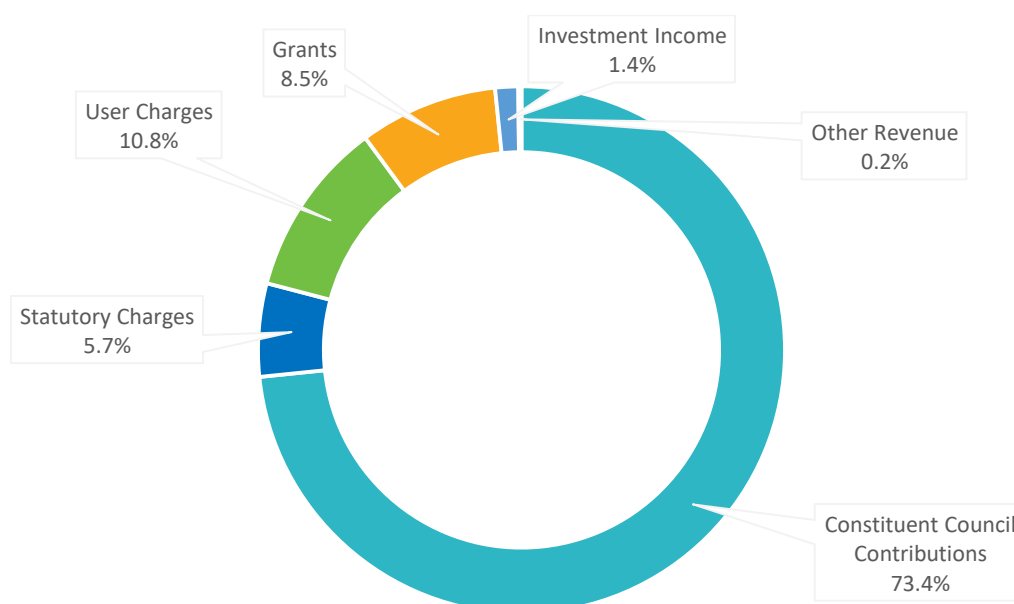
Our performance against this ABP will be reported in our Annual Report, which will be provided to Constituent Councils by 30 September 2026.

Funding the Annual Business Plan

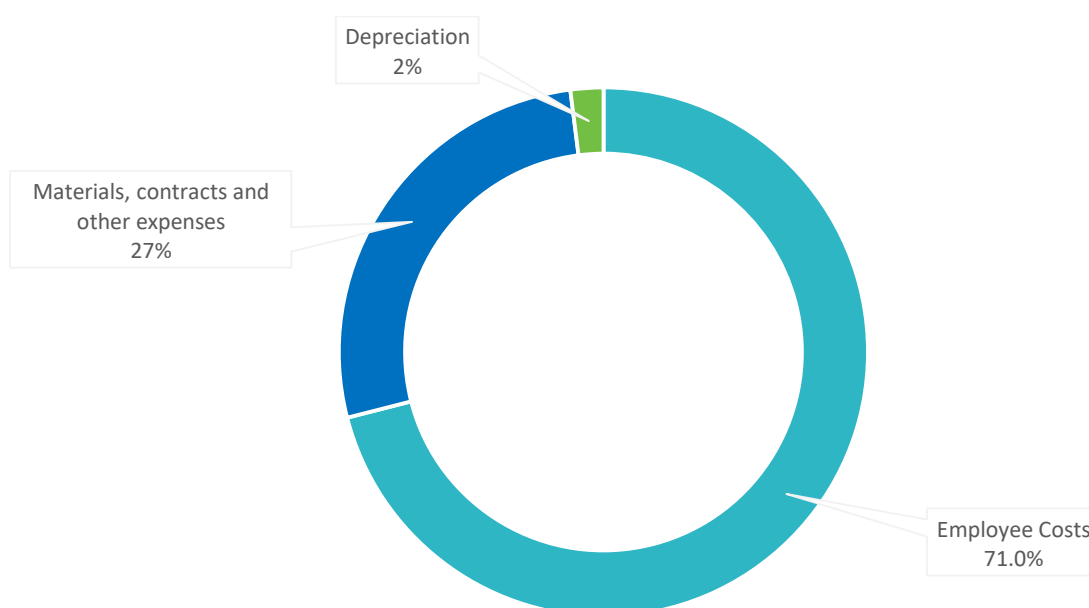
The component of income required from Constituent Councils to fund EHA operations is determined by a formula contained within the EHA Charter.

Aside for a 5% nominal administrative component that is shared equally (1% per council), costs are shared on a proportional basis, dependent upon the numbers of individual public health activities conducted by EHA on behalf of Constituent Councils.

Sources of Operating Revenue



Expenditure Breakdown



2026-27 Budget

Statement of Comprehensive Income

Statement of Comprehensive Income	Adopted Budget 2025/26 ¹	Draft Budget 2026/27 ²
Income		
Council contributions	2,201,000	2,281,900
Statutory charges	191,400	179,000
User charges	390,000	336,500
Grants, subsidies and contributions	259,000	265,000
Investment income	45,000	45,000
Other income	7,000	7,000
Total income	3,093,400	3,114,400
Expenses		
Employee costs	2,196,000	2,199,000
Materials, contracts and other expenses	849,400	857,400
Finance charges	-	-
Depreciation	48,000	58,000
Total Expenses	3,093,400	3,114,400
Operating Surplus / (Deficit)	-	-
Net gain (loss) on disposal of assets	-	-
Net Surplus / (Deficit)	-	-
Total Comprehensive Income	-	-

¹ As at 30 December 2026

² For year ending 30 June 2027

Statement of Cash Flows

Statement of Cash Flows	Adopted Budget 2025/26 ³	Draft Budget 2026/27 ⁴
Cashflow from Operating Activities		
Council contributions	2,201,000	2,281,900
Fees and other charges	191,400	179,000
User charges	390,000	336,500
Investment receipts	45,000	45,000
Grants utilised for operating purposes	259,000	265,000
Other	7,000	7,000
Payments		
Employee costs	(2,196,000)	(2,199,000)
Materials, contracts and other expenses	(849,400)	(857,400)
Finance payments	-	-
Net Cash Provided / (Used) by Operating Activities	48,000	58,000
Cash Flows from Financing Activities	-	-
Loans Received	-	-
Repayment of borrowings	-	-
Repayment of finance lease liabilities	-	-
Net Cash Provided / (Used) by Financing Activities	-	-
Cash Flows from Investing Activities		
Receipts	-	-
Sale of replaced assets	-	-
Payments	-	-
Expenditure on renewal / replacement of assets	-	-
Expenditure on new / upgraded assets	-	-
Distributions paid to Constituent Councils	-	-
Net Cash Provided / (Used) by Investing Activities	-	-
Net Increase (Decrease) in Cash Held	48,000	58,000
Cash and Cash Equivalents at start of reporting period	1,002,882	1,050,882
Cash and Cash Equivalents at end of reporting period	1,050,882	1,108,882

³ As at 30 December 2026

⁴ For year ending 30 June 2027

Statement of Financial Position

Statement of Financial Position	Adopted Budget 2025/26 ⁵	Draft Budget 2026/27 ⁶
Current Assets		
Cash and Cash Equivalents	1,050,882	1,108,882
Trade and Other Receivables	187,908	187,908
Total Current Assets	1,238,790	1,296,790
Non-Current Assets		
Infrastructure, property, plant and equipment	903,746	845,746
Total Non-Current Assets	903,746	845,746
Total Assets	2,142,536	2,142,536
Current Liabilities		
Trade and Other Payables	198,870	198,870
Provisions	289,788	289,788
Borrowings	139,565	139,565
Total Current Liabilities	628,223	628,223
Non-Current Liabilities		
Provisions	33,030	33,030
Borrowings	782,210	782,210
Total Non-Current Liabilities	815,240	815,240
Total Liabilities	1,443,463	1,443,463
Net Current Assets / (Current Liabilities)	610,567	668,567
Net Assets	699,073	699,073
Equity		
Accumulated Surplus / (Deficit)	699,073	699,073
Total Equity	699,073	699,073

⁵ As at 30 December 2026

⁶ For year ending 30 June 2027

Statement of Changes in Equity

Statement of Changes in Equity	Adopted Budget 2025/26 ⁷	Draft Budget 2026/27 ⁸
Accumulated Surplus		
Balance at beginning of period	699,073	699,073
Net surplus / (Deficit)	-	-
Balance at end of period	699,073	699,073
Total Equity		
Balance at beginning of period	699,073	699,073
Net surplus / (Deficit)	-	-
Balance at end of period	699,073	699,073

⁷ As at 30 December 2026

⁸ For year ending 30 June 2027